Flinders’ reputation for excellence in teaching was showcased during 2012 with several key awards and increased demand for courses.

Enabling students from all backgrounds to fully realise their potential has been a long-term focus of the University and featured strongly during the year. Various initiatives were introduced to provide additional student support and develop new pathways to higher education.

Overall preferences for undergraduate courses increased by 6.5% during 2012 and there was a combined 5.3% increase in first and second preferences compared to 2011. Commencing student load lifted by a significant 10.7%.

**Teaching awards**

The University received six of the 11 Citations for Outstanding Contributions to Student Learning made to South Australian universities by the Australian Government Office for Learning and Teaching.

This included recognition of the University’s strong focus on Indigenous engagement with a citation for staff at the University’s Yunggorendi First Nations Centre for Higher Education and Research.

A Flinders team also claimed one of 10 national Awards for Programs that Enhance Learning for a program which is addressing a humanitarian need for palliative care in the Asia Pacific region. The Asia Pacific Palliative Care Program is provided in partnership with the National Cancer Centre Singapore and the Asia Pacific Hospice Network.

The History Council of South Australia named Professor Eric Richards SA’s first-ever Historian of the Year for his significant contributions to historical knowledge at the local, national and international levels.

**Student experience**

A range of support initiatives were introduced during 2012 to enable students achieve their academic potential and gain maximum value from their time at Flinders.

Highlights included:

- Establishment of a Transition Office with 13 academic staff appointed as First Year Coordinators within each School to increase support for first-year undergraduates. The initiative aims to enhance the retention of first-year students, identify their needs and assist their progress.

- The development of various programs to address undergraduate literacy and enable students to reach university-level capability in academic communication. These will be rolled out across all programs from 2013.

- Improving access to university study for students from regional locations, which continues to be a high priority. As a result Flinders University has a much higher access rate for students from rural locations – 21% compared to the State average of 16.8%.

- Establishment of an Office of Student Engagement to coordinate student activities and amenities. A Manager, Student Engagement was appointed to liaise with the new independent Flinders University Student Association (FUSA).

- Flinders University Student Association established in 2012, is a student run organisation located on campus at Bedford Park and represents the rights and interests of all students through social and advocacy services, representation on student council and looking after non-sporting clubs and societies.

- A Statement on Student Mental Health and Wellbeing was produced as part of the University’s commitment to providing a supportive environment. This is an important focus assisted by a range of educational, preventative and support initiatives.

- Several named scholarships were initiated to support students from regional Australia, Indigenous health and well-being. Flinders University was also selected by the Science and Industry Endowment Fund (SIEF) scholarships program for undergraduate degrees.

**Flinders Library**

Flinders Library was ranked in the top quartile of university libraries in Australia for user satisfaction in the nationally benchmarked Insync survey. Several initiatives were introduced to support student learning, including new facilities in the Central and Sturt Libraries, improved access to computers, new search software and enhanced training programs. About 1.2 million visits were made to the Library with the number of virtual visits far higher.

PhD student, Hannah Kent, caught the attention of the publishing world when she secured a two-novel contract reported to be valued at more than $1 million. *Burial Rites* is expected to be published in May 2013.
Teaching and Learning

Pathways to higher education

Flinders has been working closely with TAFE SA to provide a bridge into university studies for non-school-leavers. Initiatives include an enabling program – the Flinders Foundation Studies Program – which builds on the University’s previous longstanding Foundation Course.

The program was delivered at several TAFE SA campuses in metropolitan Adelaide and regional South Australia during 2012 using a combination of TAFE SA and Flinders staff. It is making higher education a possibility for many low socio-economic status, rural and remote students.

An extension of the program in 2012 enabled students to apply for TAFE courses linked to Flinders degrees and gain acceptance to both qualifications through a Dual Offer.

Innovative courses

Flinders has a history of innovative course development with degrees which embrace the latest developments in technology and society. This was again reflected in 2012 with new courses which included a Bachelor of Business (Advanced Leadership), Bachelor of Information Technology (Digital Media) (Honours), Arts- High Achievers program, Bachelor Engineering (Electrical), and Bachelor of Psychological Science and a Graduate Certificate in Global Point-of-Care Testing.

The University became the first ever Australian university to be accredited to offer the prestigious International Baccalaureate (IB) training for the middle years. A major symposium hosted by Flinders discussed the role of IB in promoting global citizenship, the cultural and ethical aspects of IB learning, and the development of learning strategies among IB students, as well as ways of leading change in IB schools.

New biology centre

An $8 million Biology Discovery Centre opened in 2012 and will play a major role in teaching programs involving animal behaviour. Students can observe various animals in the new centre and learn principles relating to animal welfare, best practice and non-invasive observation. Other parts of the centre are dedicated to teaching molecular biology and microbiology. The Centre also aims to involve primary and high schools for special projects and community outreach.

Doctor of Medicine (MD)

In keeping with the global transferability of Flinders’ courses, the change from the current Bachelor of Medicine Bachelor of Surgery (BMBS) to the Doctor of Medicine (MD) was in keeping with the qualification being recognised on an international scale. The BMBS course already met the requirements under the Australian Qualifications Framework (AQF), so the move to the MD was a logical progression. We were able to position Flinders Medical School as leaders and innovators in medical education even further. This will maintain Flinders’ competitive edge as many Australian universities are also moving to introduce the MD in coming years.

Associate Professor Eileen Willis was recognised for her Outstanding Contributions to Student Learning from the Australian Government for articulating the relationship between theory and practice.
Student awards

- Emma Lawrance won a prestigious Clarendon scholarship to study at Oxford University – the only person in Australia to gain entry into the one-year Masters in Neuroscience course.

- Flinders creative writer, Chloe Eckert, won the State Theatre Company Young Playwright of the Year Award, for her perceptive and poignant play, Sage, which explored issues of mental health and suicide.

- Endeavour Award winners James Baker and Tom Gerrits will travel to Indonesia and Hong Kong fully funded for two years. Established by the Australian Government, these awards provide opportunities for high achieving individuals from Australia and overseas to increase their skills and enhance their global awareness.

- Elizabeth Akore, Sabina Kore, Sheila Phopo and Jose Marcal received the Prime Minister’s Pacific Award.

- Third year mechanical engineering students, James Albrechtsen, Kieren Rupcic, Christopher McNeill and Jack Burgess won the Engineers’ Australia Warman Student Design & Build Competition sponsored by Weir Minerals.

The winning title of the annual 3 Minute Thesis competition was awarded to PhD candidate Julie-Anne Fleet for her research into a new pain relief option using a nasal spray or skin jab for women in labour.
Research and Innovation
Research excellence

The second Excellence in Research for Australia (ERA) evaluation by the Australian Research Council (ARC) assessed Flinders University as having a 3 rating of “world standard” (33 disciplines) and a 4 rating “above world standard” (six disciplines). Outstanding results of rating 5, “well above world standard”, were achieved by Nanotechnology, Cardiovascular Medicine and Haematology and Ophthalmology and Optometry. This equates to a 74% marked improvement on 50% at the previous evaluation in 2010.

At the 2012 Science Excellence Awards SA, Flinders staff and research students received four of the nine awards on offer, including the coveted SA Scientist of the Year Award. This went to Professor Karen Reynolds from the School of Computer Science, Engineering and Mathematics who had previously been named one of Australia’s top 100 influential engineers.

eResearch@Flinders was established within the Information Services Division and is a key initiative for strengthening high-quality research. It promotes scholarly research across disciplines and enables Flinders academics to access information and collaborate with other researchers around the world.

Research highlights

- Attracting high calibre academics and supporting outstanding early career researchers is a priority with five Strategic Professors appointed together with four Vice-Chancellor Postdoctoral Research Fellows.

- A revamped Researcher Mentoring Scheme is providing valuable support for research staff new to Flinders and those starting their careers. A total of 25 researchers were paired with mentors in 2012 to help them successfully manage competing duties.

- Establishment of the Office of Graduate Research has allowed Flinders to improve its services to research higher degree students and their supervisors. The office launched a new website with information for higher degree researchers and a suite of online materials to assist prospective students making an application for a Cotutelle Degree.

- Ophthalmology research undertaken by Professor Keryn Williams and her team to improve the success of corneal transplants has been recognised by the National Health and Medical Research Council as one of Ten of the Best Research Projects in 2012.

- A mid-term independent review of the National Centre for Groundwater Research and Training (NCGRT) was overwhelmingly positive. The review panel found that since its establishment in 2009, NCGRT has made exceptional advances in several areas of performance and capacity building.

- Flinders University Centre for NanoScale Science and Technology has joined the $87 million Australian Solar Thermal Research Initiative aimed at transforming Australia into a global solar energy powerhouse.

- The University launched Re-Timer, wearable green light glasses which help counter jet lag and keep shift workers more alert. Invented by Psychologist Professor Leon Lack and his team, the portable device is being assembled by local manufacturing firm SMR Components in an outstanding example of local collaboration, innovation and commercialisation.

- The 3 Minute Thesis (3MT) Competition entered its second year and continues to provide great opportunities for students to present their research pitch to a non-specialist audience consisting of alumni, business colleagues, staff and council members.

- The Vice-Chancellor’s Best Student Paper Awards were presented to nine research higher degree students specialising in a range of fields, from cancer prevention to coastal aquifer and water level trends. This award recognises excellence in student research and encourages publication of results, with each winner receiving $1,000.

- A breakthrough on the potential anti-skin cancer properties of the tropical fruit mangosteen earned PhD candidate Jing Jing Wang, a place in the SA finals of a prestigious medical prize, the Australian Society for Medical Research’s Ross Wishart Memorial Award.
Funding success

World class research being undertaken by Flinders staff has been reflected through significant levels of funding from external agencies during 2012:

- The University received 11 NHMRC project grants totalling $6,149,380 for 2013, including a Mental Health Targeted Call for Research Grant.
- University researchers will share a pool of $3.3 million in Australian Research Council Discovery and Linkage Infrastructure Equipment and Facilities (LIEF) grants in 2013. Flinders received $2.75 million for seven Discovery projects — including a Discovery Outstanding Researcher Award to Professor Vladimir Gaitsgory — and a further $630,000 for two LIEF grants. In addition, a series of cross-institutional collaborations worth a combined $3.6 million have been awarded to six projects involving Flinders researchers. Flinders successfully participated in eight ARC Linkage Infrastructure, Equipment and Facilities applications, with funding to significantly expand microscopic capabilities in palaeontology and nanotechnology.
- Three mid-career researchers – Dr Anna Ziersch, Associate Professor Peter Catcheside and Professor Mark Halsey – each received four years of funding under the ARC Future Fellowships program. A total of $2.8 million was received in this grant.
- A team led by Professors Michael Kidd AM and Colin Carati have received $2.6 million over two years to research telehealth in the home for aged and palliative care. The funding is part of the National Broadband Network Enabled Telehealth Pilots Program within the Department of Health and Ageing.
- A $1.5 million grant has been received from the Bill and Melinda Gates Foundation to help Gastroenterologist Professor Graeme Young and his team find the optimum zinc strategy to alleviate diarrhoea and malnutrition in developing countries.
- Premier Science Research funding of $1 million was received to co-fund a SA Research Fellowship in Clean Technology.
- Dr Ruth Starke, postgraduate creative writer supervisor, won a $40,000 grant from the Australia Council to write a personal biography of former South Australian Premier Don Dunstan.
- Flinders secured seven Researchers in Business (RIB) grants worth $332,393 from the Federal Government’s Enterprise Connect program, making it the third-ranked research organisation in Australia after the CSIRO and the University of Queensland. RIB grants support the placement of researchers from universities or public research agencies into businesses, to help develop and implement a new idea with commercial potential.

Research and Innovation

Professor Pam Sykes, Strategic Professor of Preventative Cancer Biology, researches the protective role of low-dose radiation in preventing or delaying the progression of cancer. Her research has been funded by the US Department of Energy Low Dose Radiation Research Program for 10 years.
Innovation

- A dedicated Mathematical Sciences Laboratory will lead mathematical research and innovation in five key areas – analysis, biomedical mathematics, continuum modelling and environmental applications, discrete mathematics, optimisation and operations research, and statistics and stochastic modelling.

- Two joint research projects are also examining dementia and homelessness and a partnership between Anglicare and the Flinders Law School will see students learning how to promote understanding of the issues involved in recognition of Indigenous people in the Australian Constitution.

- The Hexapod Robot, developed by a joint Flinders University and University of Adelaide engineering team, won the SA Engineers Australia’s highest award for engineering excellence. The robot, based at the Medical Device Research Institute at Flinders, was developed to enhance understanding of the 3D performance of normal and diseased joints and their artificial replacements by simulating complex joint motion.

- A new hub of research excellence and compassionate care for cancer patients was opened at the Flinders Medical centre precinct. The Flinders Centre for Innovation in Cancer (FCiC) is a joint venture between Flinders University, the Flinders Medical Centre Foundation and Flinders Medical Centre. It has more than 100 leading University cancer investigators working hand in hand with health professionals.

Flinders biologist and lizard expert, Professor Mike Bull, has a remarkable track record of receiving continuous Australian Research Council funding since 1977. He created the first set of research data to be stored on the Research Data Storage Infrastructure.

Professor Karen Reynolds named SA Scientist of the Year in 2012. Professor Reynolds, Director, Medical Device Research Institute, was also named in the Top 100 influential Engineers in Australia and is a Fellow of the Academy of Technological Sciences.
Strategic partnerships

Numerous initiatives were rolled out to engage with Flinders’ growing community of government, business and corporate alliances, and to expand relationships with sponsors, alumni and donors.

These initiatives have provided opportunities for Work Integrated Learning (WIL), research projects, student placements, students attending master classes by experts in their field, and participating in community events.

- Flinders profile in regional SA was raised significantly through the sponsorship of the inaugural Advantage SA Regional Awards Education category to recognise innovation in education across the seven regions in SA.
- Researchers Dr Steve Brown and Dr Sean Kim teamed with students and Flinders’ partner the South Adelaide Football Club on a research project to better understand community motivation and loyalty of spectators.
- The Flinders LOGOS Australian Centre for Hellenic Language and Culture was launched by Premier Jay Weatherill during the Dimitria Festival. The centre is jointly funded by the Greek and SA Governments with generous support from the Hellenic Foundation and Greek community to keep the Greek language and culture alive.
- Flinders University and Anglicare have joined forces in a series of “Research to Practice” seminars, that have explored issues such as Building Resilient Communities and Aboriginal Engagement Walking Together.

Alumni relations

Linking with alumni – wherever they are located – is a key priority. Initiatives included:

- Appointing former graduates Mr Steve and Ms Liz Kelton to provide advice to Council on behalf of alumni as the University moves to a more integrated approach to engagement.
- Involving alumni in projects such as:
  - Women in Leadership, championed by Deputy Chancellor Ms Leonie Clyne.
  - 40th anniversary events led by alumni Dr Corinna Steeb.
  - The inaugural Matthew Flinders Garden project which brought together former and current garden staff, alumni and TAFE students.
- Attracting alumni to major events resulted in a six-fold increase in attendance by Flinders graduates - with 83 events in 2012 compared to 45 events in 2011. More than 100 alumni attended the 20th anniversary of Biomedical Engineering.
- Organising receptions, seminars and award ceremonies for alumni overseas, including events in Beijing and at Nankai and Yunnan universities, where outstanding alumni were officially recognised as the best graduates of the year.
- The 2012 Convocation Medal was awarded to Professor Stephen Buckman (BSc Hons 1st Class 1975, PhD 1979). Citation: For outstanding and sustained leadership and contributions locally, nationally and internationally in the field of antimatter – matter interactions.
- Flinders graduate Junling Liu, the co-founder and CEO of China’s largest online retailer, YiHaoDian, was awarded the 2012 Austrade Australia China Alumni Award for Entrepreneurship.

Southern career network

A Southern Career Development Network (SCDN) has been launched to provide regionally focused professional development forums for career practitioners and other stakeholders in the southern region. An initiative of the University’s Southern Knowledge Transfer Partnership (SKTP), the new body will provide important networking opportunities and up-to-date information on industry trends, career development strategies and skills pathways.
Community Engagement

Engagement Australia
Southern Knowledge Transfer Partnership has taken a lead role in helping develop curriculum content for a Certificate in Community Engagement and Service Learning for Engagement Australia. A workshop was organised with developers from universities across Australia to identify essential elements for scholarly engagement and best practice exemplars, including examples from Flinders. University staff are also helping to develop core text for the course which takes first enrolments in 2013.

Investigator Lecture
The University’s premier public event – the Investigator Lecture – was delivered by Professor Brian Schmidt, one of the world’s leading astronomers and joint winner of the 2011 Nobel Prize in Physics. Professor Schmidt attracted a capacity crowd at Bedford Park campus to learn about his breakthrough discovery that the expansion of the universe is accelerating. He also provided opportunities to workshop with Flinders staff and students as well as with high school students from the nearby Australian Science and Maths School.

Flinders University Art Museum
Flinders University Art Museum continued its delivery of dynamic public programs throughout 2012 actively engaging Flinders students, staff and alumni, and members of the wider community. Seven exhibitions were presented at the City Gallery with over thirty-five ancillary events, while two exhibitions drawing on the University’s permanent collections were put on the road for tour. Highlights included the South Australian Film Corporation 40th Anniversary Exhibition From A Sunday Too Far Away; the extremely popular National Photographic Portrait Prize from the National Portrait Gallery, Canberra and roads cross: contemporary directions in Australian Art, a federally funded project initiated by Flinders University Art Museum and in partnership with Charles Darwin University Art Collection and Art Gallery.

Lasting legacy
The University’s engagement strategies bringing like-minded people together have resulted in a significant number of new scholarships from donors. The generosity of University staff, Council members and different organisations is helping to fund scholarships in many areas, particularly in Indigenous education. Major contributions in 2012 include $50,000 over five years from BUPA and $36,000 from Australian Executor Trustees Discretionary Charitable Trusts. Particular emphasis on an increase in donations this year was for scholarships for women, including increases to the Lesley Shorne Fund and the Jessie Cooper Fund. Over half a million dollars was donated to scholarships by alumni and supporters in 2012.

Two “Think Tank” activities were co-ordinated by Dr Roger Sexton to elicit ideas for a sustainable Karmel Endowment Fund, to be implemented in 2013. The overwhelming outcome was that participants wanted to make Flinders University a persistent and enduring aspect of every graduate’s personal identity. This will form the basis of our strategy moving forward.
Honorary Degree Recipients

Mr Nick Begakis AO, BTech (ElecEng) UniSA, FAICD, DUniv 2012

A successful career in business including roles in manufacturing and as an entrepreneur, merchant banker and company director. A member of the University Council for 11 years, he remains Chair of the Engineering Advisory Committee. Currently director of Business SA and of the Australian Chamber of Commerce and Industry, he has been instrumental in developing the University’s engagement with the State’s business community.

Dr Rosemary Bryant, PhD Qld, GradDipBus (HlthServMgmt) UniSA, BA Adelaide, FRCNA, RN, DUniv 2012

Australia’s Chief Nurse and Midwifery Officer. She was acknowledged for her contribution to the nursing profession by representing the interests of industry and advocating for nurse education to government and policy decision makers in Australia and internationally.

Ms Patricia Miller AO, DLitt CDU, DUniv 2012

Deputy to the Northern Territory Administrator since 2002, and CEO of the Central Australian Aboriginal Legal Aid Service. She has served on the management board of the University’s Centre for Remote Health since 2008. She received an honorary doctorate in recognition of her contributions to the legal, social, sporting and higher education development of Central Australia and the Northern Territory.

Professor Christopher James Baggoley, BVSc (Hons) Melb, BMBS Flin, BSocAdmin Flin, FACEM, FIFEM, MRACMA, DUniv 2012

Professor Baggoley is a respected clinician and public health practitioner with a national and international reputation in the field of emergency medicine. Through his multiple roles as a clinician, teacher and senior administrator, Professor Baggoley has become one of the most influential figures in Australian Public Health. In addition to championing the development of postgraduate training in emergency medicine, he has made major contributions to the development of many national public health policies and strategies.

The Honourable Catherine Branson, QC, BA Adel, LLB Adel, LLD 2012

The Hon Catherine Branson QC recently retired following a long and esteemed career during which she provided distinguished service, in several capacities, to the law and to the cause of human rights protection and education. In addition, she has been a welcome supporter and contributor to Flinders Law School.

Mr Tom Gleghorn, OAM, DLitt 2012

Tom Gleghorn, whose career as a painter spans 50 years, received his honorary doctorate in recognition of his work as an artist and teacher. Mr Gleghorn’s teaching posts included the National Art School, the Canberra Art School and the former Sturt College of Advanced Education, now part of Flinders University. A winner of numerous art prizes, his abstract paintings are held by major galleries around Australia. He has been a mentor to numerous artists and is a foundation member of the Helpmann Academy.
International
The international experience

Flinders University has established a new centre to attract more international students to Adelaide in a significant partnership with Study Group, one of the world’s largest private education providers.

The Flinders International Study Centre (FISC) will provide introductory academic and Diploma level programs for students so they can meet the entry requirements for a Flinders undergraduate program.

The University has also opted into the Streamlined Visa Processing system to take advantage of significantly faster visa processing – five days turnaround as opposed to 90 days. This is a considerable improvement for students, particularly from high source countries such as India and China.

Student feedback was positive with the University achieving an 87% overall satisfaction appraisal from international students in the 2012 International Student Barometer. The results demonstrate Flinders is performing strongly in key areas, including learning (85%), living (90%), support (91%), and arrival services (88%).

In December the University farewelled Professor Dean Forbes who completed his tenure as Deputy Vice-Chancellor (International and Communities). A former Flinders undergraduate, Professor Forbes served the University for over 20 years, most recently providing leadership in international activities and community engagement programs.

Offshore activities

- Offices established by the University during 2011 in Shanghai, China and Jakarta, Indonesia are proving invaluable on many levels. They are providing connections with institutional partners, government and alumni as well as support for the recruitment network and visiting academics.

- The Master of Educational Leadership and Management commenced with our long-term partner, Nankai University, bringing the number of Flinders postgraduate courses to three. This is unique as no other nation has more than two programs with any one university in China. Flinders also teach a postgraduate course at Capital Normal University in Beijing.

- Links with the International Network of Universities (INU) were expanded with Hiroshima University successful in gaining USD$5 million in funding over five years from the Japanese Government to enhance international mobility. Further development of the environmental studies and nursing streams in 2012 mean Flinders students and staff can participate in an expanded INU engagement in 2013.

- The first Yunnan - Flinders University Symposium on Cooperation, Opportunities and Challenges: ASEAN, China and Australia was held at Yunnan University in October.

- Flinders’ strengthening role in higher education in Asia was underscored by a record 407 students graduating with a Masters of Arts (International relations in Economy and Trade) or Master of Hospital Administration at Nankai University, and the first graduations in Hong Kong of students completing a Bachelor of Commerce (Accounting) or a Bachelor of Creative Arts (Digital Media).

- The Executive Dean of the Faculty of Social and Behavioural Sciences hosted the second biennial conference with the Chinese Academy of Social Sciences. The conference papers resulted in a refereed scholarly book, entitled Sustainable Development in China, published by Routledge.

- The outstanding contribution by Dr Arthur Van Deth to the success of Flinders’ Master of Hospital Administration taught in China has been acknowledged with a national award. The International Education Association of Australia awarded Dr Van Deth the International Education Excellence Award for Best Practice/Innovation. The awards are made annually to recognise good practice and celebrate the outstanding achievements of individuals and teams contributing to Australia’s reputation for quality and innovation in international education.

Professor Justine Smith, Strategic Professor of Eye and Vision, returned to the University’s Ophthalmology Department in November 2012.

With extensive experience at Oregon Health and Science University, Professor Smith’s research interest is in inflammatory eye disease and ocular immunology.
Student audit

Flinders received very positive feedback in an external audit to review the University’s compliance with the Education Services for Overseas Students (ESOS) Act and National Code. Universities registered under the Commonwealth Register of Institutions and Courses for Overseas Students (CRICOS) must comply with 15 standards to ensure their quality of education and professionalism is of a sufficiently high standard to enrol international students. Results of the five-yearly audit highlighted our good practice in areas such as student experience.

During his five months stay at Flinders as the first Fulbright Distinguished Chair in American and Political Science Professor Howard Schweber examined the philosophy and practice of democratic constitutionalism in Australia and the USA.

Student achievements

- Ten international students were each awarded $1000 in recognition of their successful transition from high school to Flinders University in 2012. The recipients all studied Year 12 at a South Australian high school and were selected based on their Grade Point Average.
- Former Flinders student Neo Prince Pitso was a finalist in the Governor’s Multicultural Awards for his outstanding contribution to arts and culture.
- Two students were highly commended for their achievements at the Governor’s International Student of the Year Awards: Rezaul Haque, from Bangladesh, for academic excellence in the postgraduate category and Mayeso Kanyowile, from Malawi, for her volunteer and community participation.
- At the 2012 Australia Awards, seven students were awarded Prime Minister’s scholarships. Chinese postgraduate student Zhou Guanqu, of Yunnan University, was one of only 20 students in Asia to receive funding to undertake PhD studies through the Australia Asia Awards, while Tom Gerrits and James Baker received the Prime Minister’s Australia Asia Award.
Professor Jason McCarley, Strategic Professor of Psychology, holds a PhD in Experimental Psychology from the University of Louisville.

Professor McCarley’s current research grant is aimed at understanding the perceptual and cognitive demands of security checkpoint screening.

Overseas study
There was significant improvement in outbound mobility in 2012 with 329 students taking part in an overseas experience. This included 74 exchange students (up 129%) and 112 short-term program students (up 167%).

Flinders received $45,000 through the International Student Exchange Program to support semester exchanges in Canada and South Korea, and $40,000 through the Study Overseas Short Term Mobility Program for short-term programs in Nepal and the Philippines.

The increase in short-term mobility was led by new programs at Nankai University, China through the Flinders Business School, Malaysia and Nepal through the School of Education, the Philippines through the School of Nutrition and Dietetics, and Butler University, USA through the Department of Screen and Media, in addition to regular programs in the USA, Norway, Japan and China.

Professor Lambert Schuwirth, Strategic Professor of Medical Education, specialises in the assessment of medical competence and improving delivery of courses to medical professionals.

Professor Schuwirth has over 20 years experience in the department of educational development and research at Maastricht University.
People
Academic acclaim

The strength and quality of Flinders University’s research and teaching programs was highlighted during 2012 with numerous national and international awards, and senior appointments.

- Professor Craig Simmons, Director of the National Centre for Groundwater Research and Training, was awarded the inaugural Schultz Chair in the Environment.
- Associate Professor Damien Keating won the inaugural Leading Light Award from the Australian Society for Medical Research (SA) for outstanding research by a mid-career health and medical researcher.
- Dr Evie Leslie received the Thomson Reuters Citation Award in recognition of her outstanding contributions to Public, Environmental and Occupational Health.
- Professor Joe Shapter, Dean of the School of Chemical and Physical Sciences, was awarded the Desire2Learn Innovation Award in Teaching and Learning by the Canada-based Society for Teaching and Learning in Higher Education.
- Dr John Landers received a 2012 South Australian Science Excellence Award for Early Career Science, Technology, Engineering and Mathematics (STEM) Professional in Health and Life Sciences for his Central Australian Ocular Health Study.
- Dr Pammi Raghavendra and Ms Emma Grace won second place at the Australian Rehabilitation and Assistive Technology Association Soft Technology Awards for their work about the role of the Internet in improving social networks for children and teenagers with disabilities.

Strategic Professors

Flinders University continues to build research excellence by attracting high calibre academics through its Strategic Professorship Program. Five Strategic Professors took up appointments in 2012:

- Professor Justine Smith, Strategic Professor of Eye and Vision, earned her PhD from Flinders in 1998 and is a specialist in inflammatory eye disease, angiogenesis and ocular immunology. She returns to Flinders after 14 years at Oregon Health and Science University.
- Professor Mark Taylor, Strategic Professor of Biomedical Engineering, has over 20 years experience in orthopaedic biomechanics working in both academia and industry in the UK. His main area of expertise is using computational modelling to assess the performance of total joint replacements.
- Professor Okke Batelaan, Strategic Professor of Hydrology, worked for more than 20 years in Belgium for the Vrije Universiteit Brussel and KU Leuven. His research is focused on the interaction between shallow groundwater and land surface processes.
- Professor Julian Meyrick, Strategic Professor of Creative Arts, is a specialist in cultural policy and history and an accomplished, Helpmann Award-winning theatre director.
- Professor Andrew Goldsmith, Strategic Professor of Criminology, was instrumental in developing criminal justice studies at Flinders and aims to establish a new centre in criminology.

Professor Okke Batelaan, Strategic Professor of Hydrology, worked for more than 20 years in Belgium for the Vrije Universiteit Brussel and KU Leuven.

His expertise lies in teaching groundwater hydrology, groundwater modelling, Geographic Information Systems and remote sensing for hydrological applications.
Matthew Flinders Distinguished Professors

Flinders has introduced a new initiative to recognise and reward exceptional professorial staff for their teaching, research and leadership. Each has been admitted to his or her respective professional academy (the highest accolade given to academics in Australia.) The inaugural Matthew Flinders Distinguished Professors were:

- Fran Baum, Marcello Costa and Graeme Young (School of Medicine).
- Neil Brewer, Mary Luszcz and Marika Tiggemann (School of Psychology).
- Margaret Davies (School of Law).
- Dean Forbes (Deputy Vice-Chancellor International and Communities).
- Iain Hay (School of the Environment).
- Richard Maltby (Executive Dean, Faculty of Education, Humanities and Law).
- Karen Reynolds (School of Computer Science, Engineering and Mathematics).
- Sue Richardson (National Institute of Labour Studies).
- Sharyn Roach Anleu (School of Social and Policy Studies).
- Graham Tulloch (School of Humanities).

Academic appointments

- Professor Kim Economides was appointed Dean of the Law School, advocate for legal outreach and reconnecting education of law and morality in legal education.
- Associate Professor David Giles is the new Dean of the School of Education, specialising in leadership and management in education.
- Director of Research Dean Carson, Flinders Innovations in Clinical Education.
- Professor of Physiotherapy Sheila Fraser, Flinders Clinical Effectiveness.
- Professor Janice Orrell, School of Education.
- Professor of Physiotherapy Adrian Schoo, Flinders Clinical Effectiveness.
- Professor of Physiotherapy Gillian Webb, Flinders Clinical Effectiveness.
- Dr Trevor Worthy (vertebrate palaeontology – fossil birds), Dr Sean Fitzgibbon (neuroscientist – cortical networks), Dr Ryan Balzan (cognitive approaches to psychiatric symptoms) and Dr Evan Smith (political historian- social activism) became Vice-Chancellor Postdoctoral Research Fellows as part of an initiative to build the University’s research and support outstanding early career researchers.
- Monsignor David Cappo, former Social Inclusion Commissioner, accepted a position as senior research fellow in the School of Social and Policy Studies, and joined the public debate over austerity measures being imposed by governments around the world.

Professor Mark Taylor, Strategic Professor of Biomedical Engineering, uses computational modelling to assess the long-term performance of hip and knee replacements. Previously at the University of Southampton, Professor Taylor has over 20 years of experience in orthopaedic biomechanics, both in industry and academia.
Academic promotions

During 2012 40 members of the University’s academic staff were promoted – 22 women and 18 men – including three who were elevated to Level E:

- Associate Professor Diana Glenn, Dean of the School of Humanities, whose research interests include 18th century criticism of Dante, Italian-Australian literature and issues involving women in contemporary Italian fiction.
- Professor Sonia Kleindorfer, whose research interests include animal behaviour, epitomised in her book *Biological Networks: rainforests, coral reefs, and the Galapagos Islands*.
- Associate Professor Jim Mitchell, School of Biological Sciences, is the leading expert on small scale biological processes in the ocean.
- Professor Luciano Beheregaray whose main fields of interest lie in evolution and conservation biology.
- Professor Murray Drummond is Professor in Sport, Health and Physical Education whose research interests are based around qualitative health research with a particular interest in masculinities and body image.
- Professor Mark Halsey, Flinders Law School, whose areas of interest include youth offending, repeat incarceration and desistance from crime.
- Professor Jane Scott, School of Medicine, is Professor of Nutrition & Dietetics and her research interests are in public health nutrition and in nutritional epidemiology in the area of infant feeding practices.
- Professor Fiona Verity, Dean School of Social & Policy Studies and her areas of social work research and teaching are community development, social policy and social planning.

Recognising Service - 25 years at Flinders University

In acknowledgement of the commitment, achievements and efforts of academic and professional staff, the Vice-Chancellor hosted a formal ceremony to mark the milestone of 25 years or more of service to the University. The first of this initiative took place in 2012 with over 130 recipients of a specially designed pin, certificate and gift of one of the botanical species discovered by Matthew Flinders during his exploration of South East Australia.

Senior executive appointment

Gill Troup, a leading higher education executive from the University of the West of Scotland, joined Flinders as the inaugural Vice-President (Strategy and Planning).

In this role, Ms Troup will provide expert analysis and advice to the University and make a valuable contribution to the management and strategic direction of the University’s planning and institutional performance, governance and policy development, and government relations.
Faculties

Executive Dean:
Professor Richard Maltby
(Education, Humanities & Law)
FAHA BA Cambridge, MA Cantab, PhD Exeter

Executive Dean:
Professor Michael Kidd AM
(Health Sciences) MBBS Melbourne,
MD Monash, DCCH Flinders,
Dip RACOG, FRACGP, FACHI, FAFPM
(Honorary), FHKCFP (Honorary),
FRN2CP (Honorary), FCGPSL
(Honorary), MAICD

Executive Dean:
Professor Warren Lawrance
(Science & Engineering) BSc (Hons)
Griffith, PhD Griffith

Executive Dean:
Professor Phyllis Tharenou
(Social & Behavioural Sciences)
CertEd Kel/GroCAE, BA(Hons) UQ,
MPsych UQ, PhD UQ
Schools

Education, Humanities & Law
Executive Dean: Professor Richard Maltby
School of Education
Dean: Associate Professor David Giles
School of Humanities
Dean: Associate Professor Diana Glenn
Flinders Law School
Dean: Professor Kim Economides
Undergraduate Degrees: 20
Postgraduate Degrees: 63
Higher Degree Research Students: 245

Health Sciences
Executive Dean: Professor Michael Kidd AM
School of Medicine
Dean: Professor Paul Worley
School of Nursing and Midwifery
Dean: Professor Paul Arbon AM
Undergraduate Degrees: 13
Postgraduate Degrees: 89
Higher Degree Research Students: 235

Science & Engineering
Executive Dean: Professor Warren Lawrance
School of Biological Sciences
Dean: Associate Professor Ian Menz
School of Chemical and Physical Sciences
Dean: Professor Joe Shapter
School of Computer Science, Engineering and Mathematics
Dean: Professor John Roddick
School of the Environment
Dean: Professor Andrew Millington
Undergraduate Degrees: 44
Postgraduate Degrees: 34
Higher Degree Research Students: 228

Social & Behavioural Sciences
Executive Dean: Professor Phyllis Tharenou
Flinders Business School
Dean: Professor Carol Tilt
School of International Studies
Dean: Professor Malcolm Cook
School of Psychology
Dean: Professor Neil Brewer
School of Social and Policy Studies
Dean: Professor Fiona Verity
Undergraduate Degrees: 19
Postgraduate Degrees: 36
Higher Degree Research Students: 323

Criminologist Professor Mark Halsey will use his Future Fellowship Fund grant to study the cause, extent and impact of incarceration in families – the first comprehensive study to be conducted in Australia.

Psychologist, Professor Neil Brewer has devised a radical approach to eyewitness identification tests to improve on the traditional police line up in order to reduce the rate of innocent suspects being accused.
Health Sciences

The Faculty of Health Sciences continues to expand its national and international engagement and has strengthened its research collaborations with the commissioning of the Flinders Centre for Innovation in Cancer.

Co-located with Flinders Medical Centre, this innovative cancer centre is one of the first in Australia to unite researchers and clinicians in their quest to prevent cancer, optimise the cancer journey and deliver first class patient care.

There were many other highlights during 2012:

- For the first time all four years of the Flinders University Northern Territory Medical Program were taught in the Northern Territory. In 2012 there was an intake of 24 graduate entry students, including two Indigenous students, with an additional 14 students enrolled in year 2.
- A successful partnership between the Medical School’s Onkaparinga Clinical Education Program and Christies Beach High School resulted in The Cube – a space where medical students offer mentoring to school students.
- The first stage of Fourth Generation – a Faculty-wide interprofessional student-led ward project – successfully commenced in the Ambulatory Rehabilitation Clinic at the Repatriation General Hospital.
- Dr Caroline Ellison, a senior lecturer at the Disability and Community Inclusion Unit, used a grant from the AusAID Australian Leadership Awards Fellowship program to bring a team of 20 fellows to Flinders from Indonesia.
- Flinders’ first cotutelle student, Carol Anne Hartwick, started PhD research into a childhood obesity prevention program as part of a collaborative study agreement with her home institution, Paris Descartes Sorbonne.

Faculty public lectures

- Southgate Oration: Addressing Aboriginal and Torres Strait Islander disadvantage by rebuilding relationships, Mr Mick Gooda, Aboriginal and Torres Strait Islander Social Justice Commissioner.
- John Chalmers Oration: Collaboration for health and wealth benefit – reflections from the UK experience, Professor Ian Jacobs, Vice-President, Dean and Head of the School of Medicine, University of Manchester and Director of Manchester Academic Health Science Centre.
- Sir Ewen Waterman Oration: New frontiers in the assessment of clinical reasoning, Professor Steven J. Durning, Director, Introduction to Clinical Reasoning Course, Department of Medicine, Uniformed Services University, Bethesda, Maryland.
Maritime archaeologist Jennifer McKinnon received an award from the Governor of Saipan for her work in developing an underwater heritage trail of World War II relics.

Associate Dean Dr Kerry Bissaker hosted a professional development study tour for 33 special achievement teachers from the Indonesia’s Ministry of Education and Culture after receiving an AusAid-funded Australian Leadership Award.

An agreement was signed with Rising Sun Pictures – a local company which has created special effects on a range of Hollywood movies – for the delivery of visual effects courses.

The University hosted the Dimitria Greek Festival under the auspices of the LOGOS Australian Centre for Hellenic Language and Culture, formally launched by SA Premier, Jay Weatherill.

Faculty public lectures

- Elliott Johnston Memorial Lecture: The importance of a lifetime commitment by lawyers to social justice and law reform, Michael Kirby, former Justice of the High Court of Australia.
- Ethics and the adversarial system of justice: the conduct of legal practitioners in court, Anthony Besanko, Justice of the Federal Court of Australia.
- What is it really like being a Justice of the High Court of Australia? Michael Kirby.

Education, Humanities & Law

The Faculty of Education, Humanities & Law celebrated the 20th anniversary of Flinders Law School which has broken new ground with its alternative practice-orientated law program. The anniversary was marked with various high profile events and public lectures and a commemorative memoir book outlining the school’s history and achievements.

Among other Faculty highlights:

- A major international conference, Towards Eliminating Nuclear Weapons, was hosted on behalf of the International Humanitarian Law Committee of Red Cross (SA)
- An on-campus law clinic was established for students to offer legal advice to clients across a range of minor civil issues under the guidance of Law School staff.
- The Law School’s Moot Court hosted the first ever hearing outside a Supreme Court hearing by Justice Tom Gray involving an appeal from the Magistrates Court challenging compulsory voting at elections.
- Delivery of the first topic in the Master of Educational Leadership and Management course offered in collaboration with China’s Nankai University.
- A group of 12 fourth-year education students were awarded a $2,000 mobility grant for a study tour of Nepalese schools under a program coordinated by Antipodeans Abroad.
Science and Engineering

A major focus on innovation and teaching excellence resulted in record increases in first-year engineering students starting in 2012. Commencements at the School of Computer Science, Engineering and Mathematics rose by 43 per cent – the largest intake of students into the discipline since it was established almost 20 years ago.

The increase comes during an exciting period for the School with the announcement that a $120 million expansion is planned for Tonsley Park – the University’s largest single investment in more than 40 years. The new facility will teach computer science, engineering and mathematics to undergraduate students while also undertaking an extensive range of research activities and business collaborations.

Also during 2012:

- Professor Karen Reynolds won South Australian Scientist of the Year.
- Dr Rachel Popelka-Filcoff was honoured as South Australia’s Tall Poppy of the Year for 2012 for her work analysing ochre to gain insights into Indigenous Australian culture.
- More than 250 student groups were hosted on campus throughout the year to take part in interactive workshops in areas such as robotics, GIS, environmental science, forensic science, nanotechnology, physics, marine biology and information technology.
- Commencing international enrolments increased by 11%.
- Key partnerships were established in new and emerging regions, including with the Universiti Kebangsaan Malaysia resulting in five Malaysian Government-sponsored students arriving in 2013.
- Professor Mike Bull won an ARC Discovery Project grant for his work into the spread of parasites through the social networks of lizards.
- Dr Gavin Prideux and Associate Professor Jamie Quinton both received grants under the ARC Linkage Infrastructure Equipment and Facilities program.

The Faculty sponsored the Oliphant Science Awards, National Science Week, Science Alive, SASTA Annual Conference and the Science and Engineering Challenge.
Social & Behavioural Sciences

The Centre for United States and Asia Policy Studies – a source of high quality research on policy issues between Australia, the US and Asia – was established and held its first international conference. Establishment of the new centre reflects the Faculty's continued outward focus and efforts to forge deep collaborations with the international university community.

Among key highlights during 2012:

- The first two scholars from the US, Professor Howard Schweber and Professor Malcolm Feeley, occupied the Fulbright Flinders Distinguished Chair in American Political Science.
- Flinders' engagement with Malaysia was strengthened with the graduation of the first students from the joint Flinders-HELP University psychology degree.
- Flinders Investment Club was launched as a forum for presentations by industry speakers so students can obtain investing content directly from practicing experts.
- Advanced Leadership courses were introduced into the Bachelor of Commerce and Bachelor of Business degrees for high achieving students.
- A new student Psychology Clinic opened at the GP Plus Superclinic in Noarlunga.
- The History Council of South Australia named Professor Eric Richards SA's first Historian of the Year.
- A partnership was formed with Southern Junction Community Services to establish a Southern Practice Centre linking community service organisations in Southern Adelaide.
- A new Bachelor of Psychological Sciences degree started with over double the predicted enrolments.

Faculty public lectures

- Dean Jaensch Lecture: Can South Australia legislate for marriage equality? Professor George Williams, University of New South Wales.
- Faculty Professionals Lecture Series, Research for the Real World were launched in 2012:
  - Sleep well, live better – the steps to good sleep, Professor Leon Lack.
  - Beyond hope? The 2012 US Election, Professor Don DeBats.
  - Ageing well in Adelaide: Linking psychological wellbeing and longevity, Professor Mary Luszcz.
South Australia

**Bedford Park, Adelaide**
- Faculty Health Sciences
- Faculty Social and Behavioural Sciences
- Faculty Science and Engineering
- Faculty Education, Humanities and Law
- Poche Centre for Indigenous Health and Wellbeing
- Flinders Living – on campus student accommodation
- Library
- Art Museum
- Matthew Flinders Theatre
- Matthew Flinders Investigator Garden Gymnasium
- Sports fields complex
- Walking Trails
- Sturt Precinct incorporating:- Sturt Library and Gymnasium
- School of Nursing and Midwifery
- Optometry
- Southern Knowledge Transfer Partnership
- Flinders Creations
- Flinders Partners

**Victoria Square, Adelaide**
- Flinders Business School
- **Noarlunga**
  - Psychology Clinic
  - Onkaparinga Clinical Education Program
- **Brooklyn Park**
  - Adelaide College of Divinity
- **Renmark**
  - Flinders University Rural Clinical School
- **Victor Harbor**
  - Flinders University Rural Clinical School
- **Murray Bridge**
  - Flinders University Rural Clinical School
- **Mt Gambier**
  - Flinders University Rural Clinical School
- Flinders University Integrated Multidisciplinary Model for Education in Rural Settings (IMMERSE) program
- Greater Green Triangle University
- Department of Rural Health

**Barossa Valley**
- Flinders University Rural Clinical School

**Port Lincoln**
- Lincoln Marine Science Centre

Northern Territory

**Alice Springs**
- Centre for Remote Health
- Poche Centre of Indigenous Health

**Darwin**
- Royal Darwin Hospital
- Northern Territory Medical Program (on campus of Charles Darwin University)
- Centre for Remote Health

**Katherine**
- Northern Territory Remote Clinical School

**Nhulunbuy**
- Northern Territory Remote Clinical School

Victoria

**Warrnambool and Hamilton**
- Greater Green Triangle University
- Department of Rural Health

**Overseas delivery**
- Hong Kong
- Singapore
- Beijing, China
- Tianjin, China
- Kuala Lumpur, Malaysia
was founded in 1966 with an initial intake of 400 students. In 2012 there were 21,813 students, including 14,541 undergraduates and 7,272 postgraduates. Our offshore courses attracted 1,359 students.

The student population comprised 7,843 males and 13,970 females. At Flinders 45.8% of students were aged 24 and under. 52% of students studied full-time.

Students from SA made up 70.3%, Interstate 11.6%, and from overseas 18.1%. 3255 students came from rural and isolated areas. 67% of students were born in Australia and 96 nationalities were represented by country of birth.

Total research income exceeded 79 million dollars. The University has 61,765 living alumni residing in 103 countries. There were 845 academic staff and 1185 general staff working at Bedford Park and 12 rural and remote sites in 3 states.

The library held over 1.3 million books and periodicals and had 38,000 subscriptions, including e-journals.
Major Research Centres & Institutes

State & National Research Centres based at Flinders
- National Centre for Groundwater Research and Training
- National Centre for Education and Training on Addiction

Flinders University Centres

Health Sciences
- Centre for Remote Health
- Flinders Centre for Innovation in Cancer
- Centre for Ophthalmology, Eye and Vision Research
- Southgate Institute for Health, Society and Equity
- Centre for Gambling Research
- Flinders University Disaster Research Centre
- Centre for Neuroscience
- Centre for Clinical Change and Health Care Research
- Centre for Marine Bioprocessing and Bioproducts
- Research Centre for Injury Studies
- The International Centre for Point of Care Testing
- Co-operative Research Centre for Remote Economic Participation
- Wound Management Innovation Co-operative Research Centre
- Poche Centre of Indigenous Health
- Poche Centre for Indigenous Health and Wellbeing

Education, Humanities & Law
- Institute for Research in the Humanities
- LOGOS Australian Centre for Hellenic Language and Culture
- Educational Futures Research Institute

Science & Engineering
- Medical Device Research Institute
- Centre for NanoScale Science & Technology
- Airborne Research Australia
- Research Centre for Climate Adaptation and Animal Behaviour

Social & Behavioural Sciences
- Flinders Centre for Ageing Studies
- National Institute of Labour Studies

Collaborative Partnership in S.A.
- The Goyder Institute for Water Research
- Lincoln Marine Science Centre

Co-operative Research Centres
- Australian Seafood Co-operative Research Centre
- Co-operative Research Centre for Aboriginal and Torres Strait Islander Health
- Co-operative Research Centre for High Integrity Australian Pork
Flinders University operates under State and Commonwealth regulations with governance and risk management overseen by the Council. The Vice-Chancellor regularly reports to Council on the Strategic Plan, major developments, and strategic initiatives and risk, including work, health and safety. The University is also subject to internal and external audits and regulation by the Tertiary Education Quality and Standards Agency (TEQSA). The University submitted its application for registration in 2012. The University complies with the Voluntary Code of Best Practice for the Governance of Australian Universities.

Risk management is monitored by the Audit Committee which reports to Council, and any significant commercial initiatives are also brought to Council for approval. Flinders is committed to openness and transparency with minutes of non-confidential items of Council meetings available on the University’s website.

A refreshed Strategic Plan was produced for 2012-2016 with revised key performance indicators following Council’s annual strategic planning retreat. This was supported by a series of workshops and an online survey involving Council members and staff. A key aim was to identify activities to help the University adopt strategic approaches identified in the Plan.

Other key activities in 2012 included:

- Commencement of a review of enterprise risks to ensure they are aligned with the refreshed Strategic Plan.
- Improving the framework for assessing and monitoring project-related, and operational risks at the School and Division level.

Priority actions for 2013 include:

- Improving the framework for assessing and monitoring workplace health and safety risks.
- Ensuring enterprise risks remain closely aligned with the Strategic Plan.
- Further progressing the rollout of operational risk reporting across the University.

Council membership
An external review in 2011 indicated strong support within Council for a reduction in its size to support more effective decision-making. In mid-2012 the South Australian Government was asked to amend the Flinders University of South Australia Act 1966 (SA) to give Council greater flexibility in deciding its own composition between 12 and 20 members. Once amending legislation is passed, Council will have greater freedom to select new members with skills to deal with future issues.

Standing committees
Following a review, the Council’s standing committees were changed to ensure membership and terms of reference are appropriate to their role. These now include an Awards Committee, Academic Senate, Audit Committee, Finance and Investment Committee, Governance Committee and Strategic Resources Committee.

The Vice-Chancellor appoints the Chair of the Academic Senate while the Council is responsible for appointing members and Chairs of all other committees.

Information technology
A new Information Technology Services (ITS) unit has been created in a major restructure of the former Information Services Division to add a stronger customer service approach and address risk management in the Information and Communication Technology (ICT) services. Various steps have also been taken to protect vital information technology infrastructure and secure important data including:

- Improvements to network controls and security.
- Creation of an IT Risk Register and a suite of disaster recovery plans.
- Appointment of a Manager of ICT Security.

Insurance of Officers
The University has paid premiums for a Management Liability insurance policy to insure current and former Directors and Officers of the University and its controlled entities. This insurance does not cover conduct involving a wilful breach of duty.
Financial Performance Statement

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<thead>
<tr>
<th></th>
<th>Consolidated Economic Entity</th>
<th>Parent entity University</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2012 $'000</td>
<td>2011 $'000</td>
</tr>
<tr>
<td>Revenue</td>
<td>403,126</td>
<td>387,935</td>
</tr>
<tr>
<td>Expenses</td>
<td>371,693</td>
<td>350,879</td>
</tr>
<tr>
<td>Operating Result</td>
<td>31,433</td>
<td>37,056</td>
</tr>
<tr>
<td>Operating Margin</td>
<td>7.8%</td>
<td>9.6%</td>
</tr>
</tbody>
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Income Statement

During 2012, the University continued its sound financial performance underpinned by strong growth in student numbers (an increase of 1,648 students to just under 22,000 total students) and research income of $80 million from its high impact research activities.

The University continues to reinvest in its students, staff and infrastructure. In 2012, the University incurred capital expenditure of $27 million with a large number of projects being undertaken across its Bedford Park and Sturt campuses and regional sites, including the Northern Territory, to support growth initiatives and improve student and staff amenity.

It is important to note that the decrease in Operating Result from 2011 to 2012 is primarily attributable to a one-off capital grant received in 2011.

From a Balance Sheet perspective, the University remains in a strong liquidity position.

Balance Sheet

Net Assets 588,454 557,411 587,137 554,872
Current Ratio 4.1 4.2 4.0 4.1
The Chancellor’s Letter of Transmission

His Excellency Rear Admiral Kevin Scarce AC CSC RANR
Governor of South Australia
Government House
Adelaide, South Australia 5000

Your Excellency

I have the honour to present to you the Annual Report of the Council of Flinders University for the period 1 January 2012 to 31 December 2012 in compliance with the Flinders University of South Australia Act 1966, Section 27, and in accordance with a resolution of the members of Council at its meeting on 16 May 2013.

Stephen Gerlach AM FAICD
Chancellor
June 2013