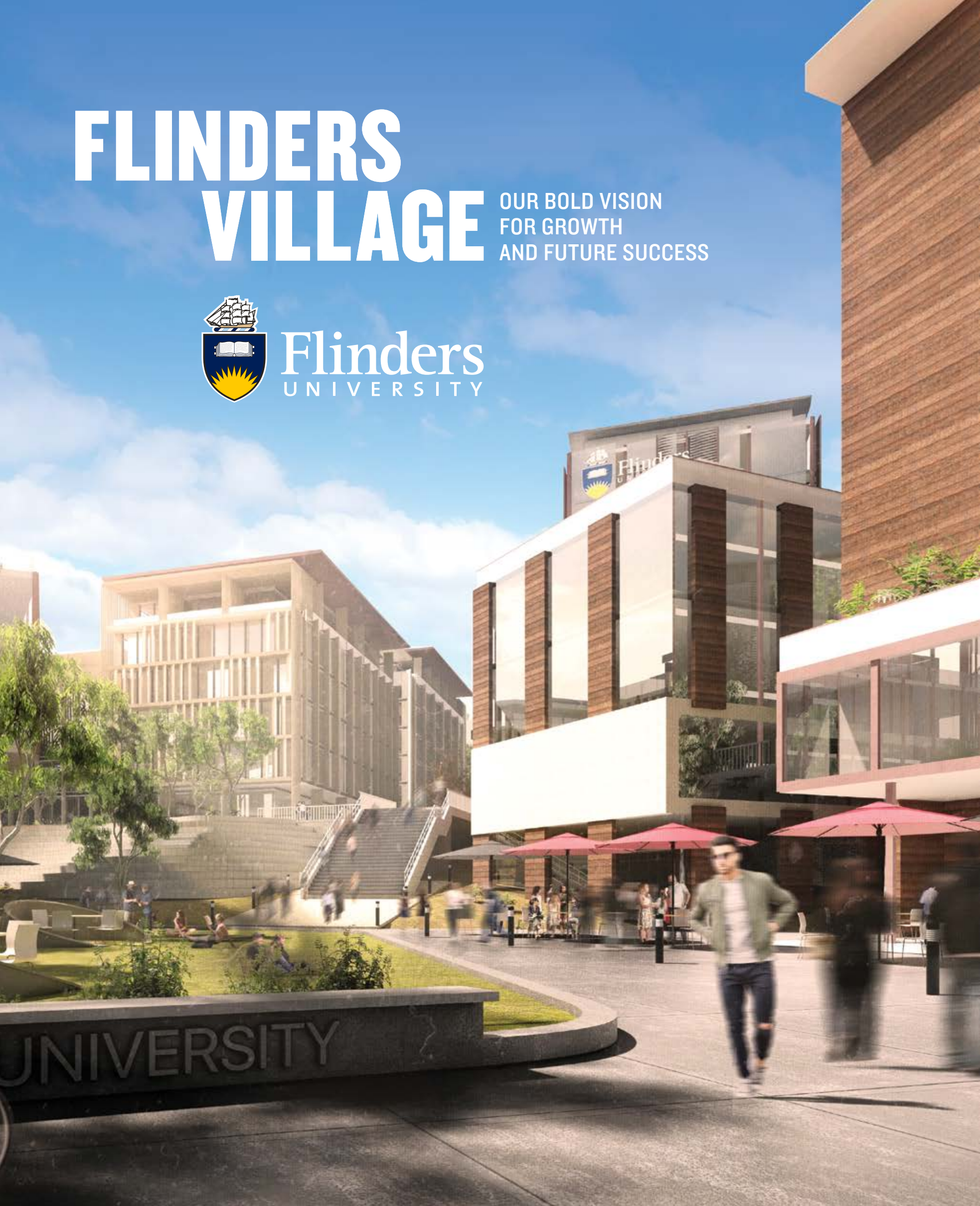


FLINDERS VILLAGE

OUR BOLD VISION
FOR GROWTH
AND FUTURE SUCCESS



Flinders
UNIVERSITY







EXPERIMENT AND EXPERIMENT BRAVELY

Founding Vice-Chancellor Professor Peter Karmel

“Purlirna kardlarna ngadluku
miyurnaku yaintya tikkiarna.
Wardlipari is the homeriver in
the Milky Way. The stars are the
fires of the people living there.
Yurarlur yurakauwi trruku-ana
padninthi wardlipari. Yurakauwi
the rainbow serpent goes into
the dark spots in the Milky Way.
Ngaiyirda karralika kawingka
tikainga yara kumarnintha.
When the outer world and the
sky connect with the water the
two become one.”

Poetic text gifted to Flinders University by
Kurna Elder Uncle Lewis Yerloburka O’Brien.

Flinders acknowledges the traditional owners,
both past and present, of the various teaching locations
the University now operates on, and recognises their
continued relationship and responsibility to these
lands and waters.



VICE-CHANCELLOR'S FOREWORD

A man in a dark suit and purple tie stands with his arms crossed, looking off to the side. He is positioned in front of a dark, textured wall with a grid pattern. The image is partially framed by yellow lines.

Flinders University has enjoyed considerable growth in recent years, and we are well on our way to delivering the ambitious targets of our Strategic Plan, *Making a Difference – The 2025 Agenda*. We now plan to build on our success through the creation of Flinders Village, enabling our future growth and providing a great campus experience in a globally competitive precinct.

We are rising to the challenge of preparing our students for success in a future that will be every bit as dynamic and unpredictable as it is exciting. It requires us to surpass tradition and embrace opportunity.

CONTENTS

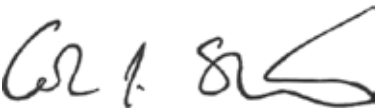
Our vision is to create a vibrant urban centre that will become a lifestyle focus for southern Adelaide. From high-tech research facilities to cafés, shops and entertainment, we want Flinders Village to be a place to live, learn, innovate, work and enjoy. An expanded residential offering for students will be a key part of the Village, but we want the wider community to share its amenities. This will be a cultural and creative hub that is a beacon of progress, embodying sustainability and sympathetic to its surrounds.

Such a vision cannot be achieved in isolation. The extension of the Flinders rail line, a crucial transport connection, is a critical enabler. We thank the state and federal governments and welcome their far-reaching decision to invest \$125 million in this important infrastructure that is the key to unlock our potential. It is the catalyst that will enable us to attract \$1.5 billion in investment that will bring our vision to life.

The new transport link will connect Flinders University to an ever-widening community and will improve access to the CBD for students living on campus.

Flinders Village represents a transport-oriented development that will be a magnet for staff and students and a lifestyle hub for our neighbouring communities, delivering significant economic and social benefit for the state.

Flinders University was founded upon a bold, future-focused vision. This plan is loyal to that heritage and marks the next momentous step in our journey to become one of the most innovative, creative and vibrant university campuses anywhere in the world.



Professor Colin J. Stirling
President and Vice-Chancellor
Flinders University

Our Bold Vision	8
Our Location	9
A Vibrant Destination for Learning and Lifestyle	10
A Unique and Vibrant Place	14
Community Centred Student Living	17
Growth and Prosperity for Southern Adelaide	20
Guiding Principles	23
Integrating with Our Community	24
Cultural Integration	27
Sustainable Development	28
Implementing the Vision	30

OUR BOLD VISION

The Flinders University Strategic Plan, *Making a Difference – the 2025 Agenda*, sets out a courageous and ambitious vision for Flinders.

A vision to be internationally recognised as a world leader in research, an innovator in contemporary education, and the source of Australia's most enterprising graduates.

There are four pillars underpinning this vision that guide all strategic decision-making at the University:

- People and Culture;
- Research;
- Education; and
- Engagement and Impact.

Through our Strategic Plan our ambitious vision will be realised, charting a course that will take us to the top 10 of Australian universities and the top one percent in the world.



OUR LOCATION



A VIBRANT DESTINATION FOR LEARNING AND LIFESTYLE

Centred around the new Flinders Station, Flinders Village will transform our campus into a vibrant urban centre in Adelaide’s south.

Flinders Village is the next step in the creation of a campus environment which merges university life with our wider community; an integrated, mixed-use precinct that fosters a community culture for students, educators, visitors, service providers and local residents alike.

WHY ARE WE DRIVING THE DEVELOPMENT OF FLINDERS VILLAGE?

As we enter an era of disruptive change and remarkable technological innovation, Flinders University is poised for an exciting future. We continue to flourish through our excellent educational programs and world-class research, supported by strong partnerships with government, the private sector and the broader community.

Flinders Village will maximise the opportunities presented by recent investments in our region. The state and federal governments’ \$125 million Flinders rail extension will connect our Bedford Park campus with Adelaide’s CBD. The recently improved planning environment and improved road networks around Flinders are also key enablers for us to progress our vision of developing an education and research-led innovation precinct.

Flinders Village will also enhance existing partnerships and collaborations, including with the Southern Adelaide Local Health Network and our close integration with the Flinders Medical Centre.

The creation of transport links to support Flinders Village will encourage increased use of public transport to and from our campus and will activate new spaces and amenities that will inspire social activity beyond traditional hours of work and study, resulting in a cultural precinct in the centre of southern Adelaide.

WHEN WILL WE SEE FLINDERS VILLAGE?

Work on Flinders Station has already begun, and the first stage of our developments will begin in 2020. In addition to Flinders’ own investments, we will work collaboratively with public and private partners to bring about further investment in community spaces, services and facilities at Flinders Village.



A GLOBALLY RENOWNED PRECINCT IN INNOVATION, ENTERPRISE, HEALTH, EDUCATION AND LIFESTYLE.







INITIAL FLINDERS-LED DEVELOPMENTS WILL INCLUDE:

- A world-class health research building, providing state-of-the-art research facilities, teaching simulation and clinical research spaces;
- A community plaza, to establish a welcoming, vibrant and activated urban environment at Flinders Village that remains distinctively Flinders;
- Enhanced pedestrian and bicycle connections, improving the campus arrival experience and connecting our central campus with Flinders at Tonsley, Flinders Medical Centre and Flinders at Sturt; and
- New student accommodation.

A UNIQUE AND VIBRANT PLACE

Flinders University is committed to fostering a vibrant and engaging university experience, with a new mixed-use village as a focal point for research innovation, commercial activity and residential living to complement our exceptional learning environment.

A dynamic environment, with integrated transport and connections, Flinders Village will transform the arrival experience at Flinders University for students, staff and visitors alike.

AS FLINDERS VILLAGE EVOLVES, A COMBINATION OF PUBLIC AND PRIVATE INVESTMENTS WILL DELIVER:

- | | |
|---|--|
| – Retail and services | – Childcare |
| – Recreation and entertainment | – Car parking to service Flinders Village |
| – Commercial and office spaces | – A hotel and serviced apartments |
| – Community gardens | – Conference facilities |
| – Student spaces | – Accommodation including: |
| – Research, and research commercialisation incubators | • New and upgraded student accommodation |
| – Health commercialisation and start-ups | • Transitional healthcare accommodation |
| – Innovation incubators, co-working spaces and hubs | • Short-term stay for patients’ visitors and families |
| – Health and wellness clinics and consulting suites | • Longer-term stay for academics and staff |
| – Health professional and administrative services | • Aged care and retirement living. |
| – Art, community and cultural spaces | The environment Flinders Village creates will provide seamless integration with our local partner hospitals, enhancing the Flinders community experience for patients and staff. This integration also provides invaluable opportunities for Work-Integrated Learning for students, and vital translation of clinical research into solutions for the health industry. |



EXISTING FMC
PARKING
STRUCTURE

EXISTING FMC
PARKING
STRUCTURE

PARKING
STRUCTURE

HOTEL

RETAIL WITH
COMMERCIAL ABOVE

FLINDERS
SQUARE

HEALTH &
RESEARCH

HEALTH &
RESEARCH

HEALTH &
RESEARCH

HEALTH &
RESEARCH

HEALTH &
RESEARCH

STUDENT
ACCOMMODATION

Sports Road

University Drive



Artists impression only



COMMUNITY CENTRED STUDENT LIVING



Investment in new student accommodation facilities will see the next evolution of our safe, supportive on-campus living environment. Located at the eastern side of Flinders Village, the new student accommodation will also incorporate recreational, social and retail spaces.

Our unique natural location, surrounded by peaceful bushland with views to the coastline, makes us a destination of choice for students seeking on-campus accommodation. Our vision for Flinders Village will see a substantial increase in the quantity, quality and choice of on-campus living facilities.

The active day-and-night culture and high-quality public spaces provided by Flinders Village will ensure a sense of safety and connection, with students able to participate in Village life around the clock.

The location and layout of the new student accommodation development is also designed to provide connectivity between our precincts – with picturesque pedestrian routes connecting our central campus to the Village square.







GROWTH AND PROSPERITY FOR SOUTHERN ADELAIDE

STUDENT ACCOMMODATION FOR MINIMUM

3,000



\$1.5 BILLION



ADDITIONAL ECONOMIC BENEFIT

\$99 MILLION



INCREASE TO ANNUAL EDUCATION EXPORTS

5,000

ADDITIONAL INTERNATIONAL STUDENTS



ESTIMATED

10,000+



JOB YEARS REQUIRED TO CONSTRUCT THE PRECINCT VISION

20,000



STRONG EMPLOYMENT HUB FOR ADELAIDE'S SOUTH

While Flinders Village is a plan to deliver the best possible spaces and services for our students, staff, researchers, partners and community, it will also benefit our state economy and demonstrate valuable urban transformation in southern Adelaide.

Flinders Village will maximise research and collaborative opportunities with our local health partners at Flinders Medical Centre and Flinders Private Hospital, and the business and research capacities of the Tonsley Innovation District. Our long-term vision will enhance existing public investment, while attracting further private investment to South Australia. Flinders Village will contribute to South Australia’s key targets, by providing productive economic and social infrastructure, supporting collaboration between industry, research and innovation, investing further in entrepreneurial education opportunities, and increasing the use of public transport.

- Enabling our University’s intellectual capital, research skills and specialities and existing infrastructure to be used in more economical, social and environmental ways;
- Merging the life of our University with leaders in the business community to foster research commercialisation and an enterprise culture;
- Providing residential accommodation and services suitable for students of all cultures, staff, visitors, and the wider community;
- Leveraging government improvements to transport infrastructure and investment in science, technology and innovation in the Tonsley Innovation District;
- Focusing on our core strengths in health, education, research and technology;
- Creating value for our residential neighbours;
- Providing opportunities for the expansion of public and private health services.

SIGNIFICANT BENEFITS TO THE STATE ECONOMY

The South Australian Government’s Flinders Link Project. Image courtesy Department of Planning, Transport and Infrastructure.





SUCCESSFUL UNIVERSITIES
ARE THOSE THAT
CONTINUALLY INVEST IN A
GREAT CAMPUS EXPERIENCE.



GUIDING PRINCIPLES

A UNIQUE AND VIBRANT PLACE

- Harness the uniqueness of an urbanised suburban university campus as a differentiator, seamlessly incorporating student and residential accommodation, and commercial and residential activities, with education, research and health;
- Develop a strong, vibrant regional centre with a wide range of land uses and provide critical mass to deliver a fully functioning, collaborative community; and
- Encourage the surrounding community to use facilities with a focus on public transport, services and retail.

A DISTINCT IDENTITY

- Use our distinctive architectural, aesthetic and landscape settings to create an iconic visual statement for Flinders and South Australia;
- Establish a welcoming, vibrant and activated urban environment with a distinctive quality, look and feel;
- Improve the campus arrival and navigation experience to better represent the University and local neighbouring institutions, including a clear design aesthetic and wayfinding to provide a safe and consistent campus and precinct experience; and
- Enhance the natural landscape by investing in sustainable practices and design, and establish a responsive environment able to facilitate rapid changes in society.

A FOCUS ON QUALITY AND SUSTAINABILITY

- Ensure quality, experience, and a sense of place are paramount;
- Sustainable architectural design principles, ensuring smart buildings which minimise energy use;
- Water management strategies which promote efficiency of use, conservation and recycling of this precious resource;
- Incorporate renewable and sustainable energy that is both economically and environmentally beneficial;
- Deliver spaces which support the mission of our University and our community's needs; and
- Ensure high quality buildings, public realms and landscaping.

MOVEMENT AND CONNECTIONS

- Implement an integrated strategy for pedestrian movement, sustainable transport modes, parking, traffic circulation, and goods handling;
- Support the delivery of a connected campus, with precincts that prioritise walkability and pedestrians over vehicles;
- Encourage transport sustainability by providing charging points for e-vehicles;
- Enhance and create high quality pedestrian environments to provide an attractive walking experience and a sense of place; and
- Deliver frequent and reliable transport services to destinations within the broader city context.

MAXIMISE OUR COLLECTIVE KNOWLEDGE

- Incorporate a health cluster as a series of developments adjacent to the hospitals to facilitate transitional healthcare and translational research;
- Provide a range of health facilities to service the public, support areas of medical focus of clinicians, and provide work experience, employment, and research opportunities for students; and
- Create a vibrant public space which engenders partnerships and collaboration at Flinders.

ON-CAMPUS ACCOMMODATION

- Enhance the quantity, quality and variety of student accommodation on campus;
- Provide flexible and adaptive residential and hotel accommodation to support the needs of our community and local health partners; and
- Explore and encourage opportunities for quality student accommodation adjacent to campus.

AN INNOVATIVE LEARNING AND RESEARCH ENVIRONMENT

- Provide a focus for education and life-long learning, leveraging academic and research opportunities, and providing platforms for collaboration, innovation and the exchange of knowledge; and
- Create spaces and built form that can easily respond as technologies develop, and change and disruption occurs.

INTEGRATING WITH OUR COMMUNITY

There is a comprehensive mix of activities in and around Flinders, including education, research, health, sport and recreation, retail, business, commercial and residential. In developing our plan for Flinders Village, the University has undertaken a detailed land use demand and supply assessment, and considered the mix of complementary land uses that will provide an optimum urban environment at Flinders Village.

The Flinders Village development will improve and evolve our community without impacting on adjoining land uses, through:

- Improved shared paths, walking and cycling facilities within the precinct and linking to external networks;
- A study, in collaboration with the South Australian Government, of frequency, travel time durations and changeover locations of key public transport services;
- A car sharing scheme and a bike rental scheme;
- Improvements to the Flinders University loop bus service to cater for the new development and improve connectivity to the Flinders Station;
- Sufficient car parking to meet the reality of our required demand today, balanced by an integrated movement strategy for the sustainable future of transport modes on our campus;
- Consideration for emerging travel modes, such as partial or fully autonomous vehicles.

Car parking will be integrated into the design as individual developments progress. The layout of University Drive will also be revised to accommodate multiple stops for buses and other public transport vehicles in the future.

The urban design of Flinders Village preserves the existing adjacent sporting fields. Flinders’ goal, over time, is to enhance and improve our support for sports facilities that are owned by Flinders University and shared with our community.

Flinders Village will provide the infrastructure opportunities to support future additional community services, such as childcare, schools, healthcare, parks, places for worship and other general community facilities, to cater to our growing population of students, staff and residents at Flinders.





Artist's credit: Judy Watson 'yara' (2016)



CULTURAL INTEGRATION



OUR DIVERSE COMMUNITY

Flinders University prides itself on offering students a great on-campus experience. With students from more than 90 countries, we have a global community and recognise that a range of venues and services help students enjoy life at Flinders and experience all that Australia has to offer.

More than 300 Aboriginal and Torres Strait Islander students are enrolled in courses at Flinders University. Flinders Village will continue to honour our University's commitment to the traditional owners where our campuses are located. Without pre-empting the way in which this will be expressed, we are committed to embedding Indigenous knowledges, experiences and perspectives into the design process and resulting built environment.

OUR UNIQUE CAMPUS

As it advances, Flinders must preserve what makes it unique, a distinctive physical identity grounded in both its architecture and landscape. Flinders Village is committed to respecting the heritage and character of the existing campus as it looks to the future, allowing the developments to evolve in a way that recognises Flinders' unique character, whilst creating room for contemporary and future needs.

ART, DESIGN AND SPACES FOR CULTURAL ACTIVITY

Integrated public art, bespoke design and spaces for cultural activity will play a pivotal role in place-making and asserting a distinctive, inclusive and vibrant identity for the Village precinct.

Precedents in other areas of the University demonstrate how these elements bring people together, contributing to the richness of campus life and culture. Integrated public art promotes health and wellbeing, and provides landmarks which are useful for orientation, navigation and community meeting points. Design elements may also be incorporated into shading, lighting, signage, bridges, seating, plantings, and other areas of Flinders Village.

With its collection of more than 8,000 works, Flinders University is the custodian of one of the largest University art collections in Australia, including a nationally significant collection of Indigenous Australian Art. Flinders Village will support dynamic exhibition, education and public programs, providing for even greater integration of art and design to enrich our community.

SUSTAINABLE DEVELOPMENT



Artists impression only

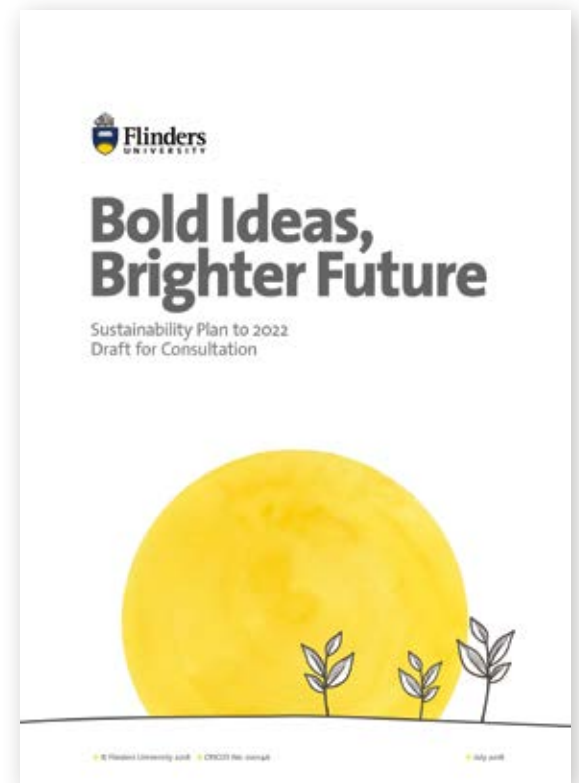


Through our global research and education, Flinders University understands the important role it plays in national and local innovation, economic development, and societal wellbeing.

Our Sustainability Plan sets out this vision and commitment, driven by bold ideas harnessed from our community.

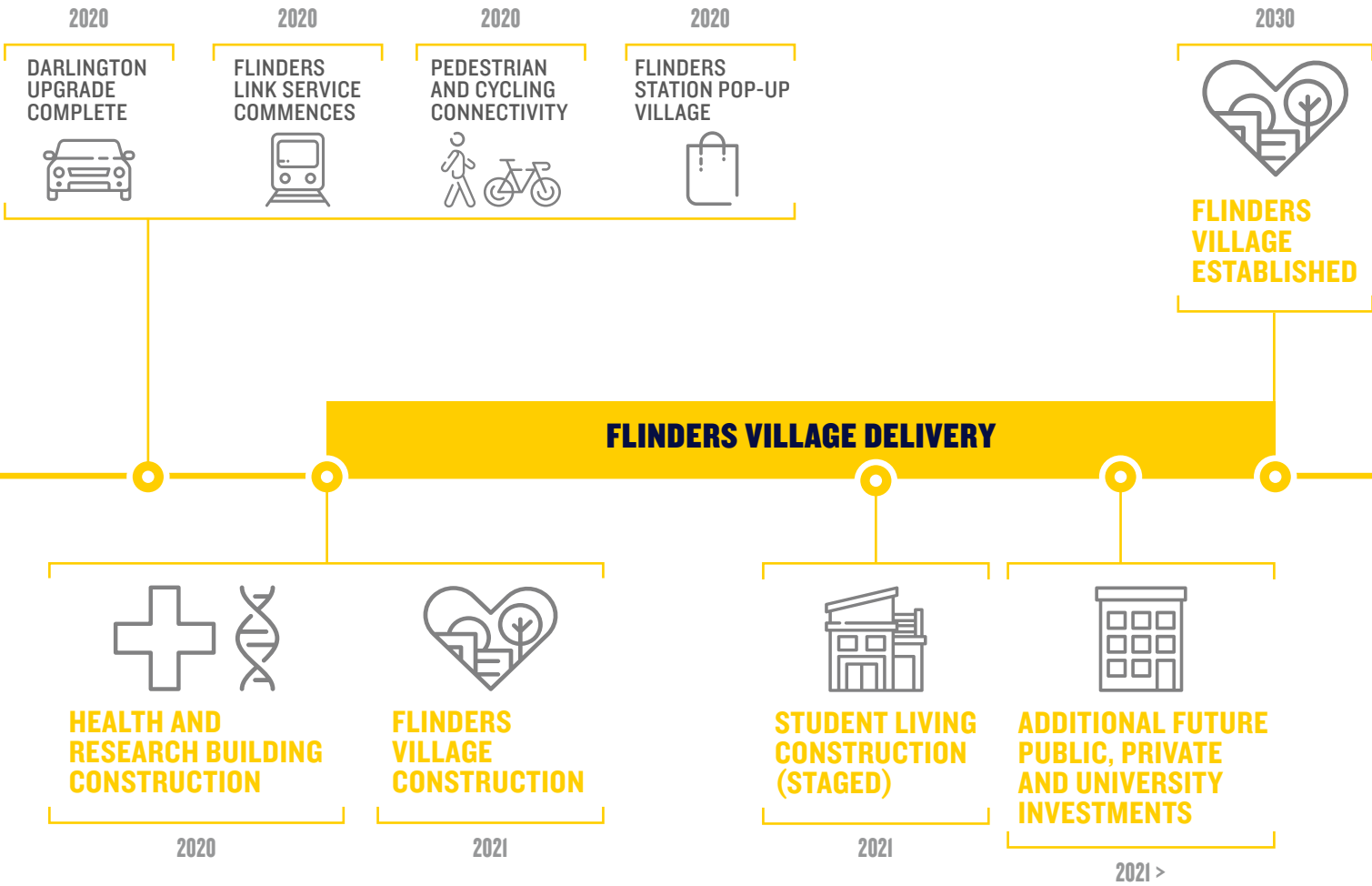
Flinders has a vision to become a carbon neutral university, by achieving zero net emissions from electricity by 2021, and generating up to 30% of our energy needs from renewable sources. Flinders Village will incorporate community ideas, and world's best practice thinking, into developments in order to meet these targets, including:

- Improved water management to conserve and recycle this precious resource;
- Renewable and sustainable energy that is both economically and environmentally beneficial;
- Smart building design to minimise energy use;
- Community gardens;
- A mix of safe, healthy and sustainable transport options to and around Flinders;
- Charging stations for e-vehicles.





IMPLEMENTING THE VISION









Flinders Village will be the catalyst for a transformation in how the University has traditionally functioned. We will become a university open to the community, with broader purposes and far-reaching benefits for all.

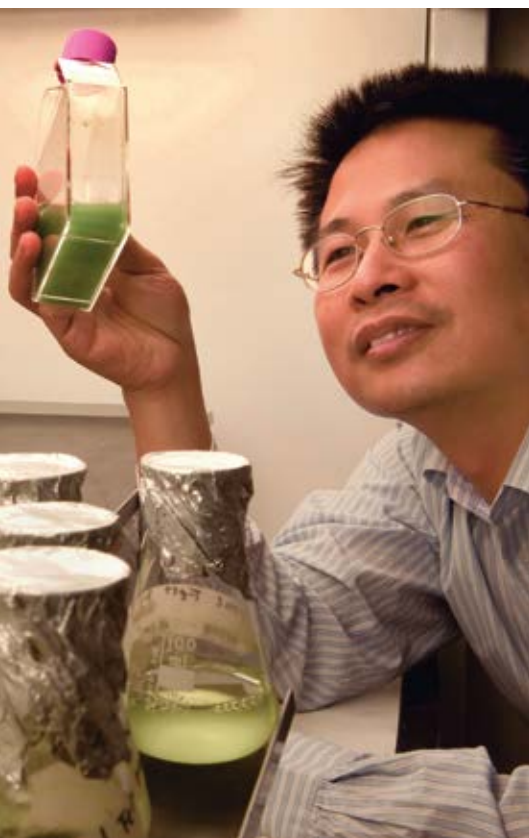
Development of Flinders Village will be approached in phases to ensure strong links develop between the important clusters of activity. Drawing the community together at an urban heart is key, and from there the surrounding infrastructure and spaces for further accommodation, health and education investments will grow.

In line with our mission of changing lives and changing the world, Flinders University will drive this ambition to deliver benefits not only to our University, but also to our local partners in healthcare, business and industry. It will provide real advantage to our state and our nation, by attracting the brightest minds from around the world to Flinders.

Flinders Village will commence with development of a world-class health research building, providing state-of-the-art research facilities, teaching simulation and clinical research spaces.

As Flinders Village comes to life, our University will continue to engage with students, our broader community, government, and future partners to identify and seize new opportunities. The exact mix of services and uses, and the necessary timeframe, will be driven by the partners who join us on this endeavour.

Through these partnerships we will deliver on our vision for a campus environment which integrates our great and growing University with our valued community.



**IN CREATING THE SPACES
AND PLACES VITAL TO OUR
UNIVERSITY PURPOSE, WE
WILL WORK WITH PRIVATE
AND PUBLIC PARTNERS
WHO CAN HELP US BRING
FLINDERS VILLAGE TO LIFE.**







JOIN US IN BRINGING OUR VISION FOR FLINDERS VILLAGE TO LIFE

Contact us for more information:
flinders-village@flinders.edu.au

This document has been printed on Forest Stewardship Council (FSC) certified paper.

Disclaimer: Every effort has been made to ensure the information in this document is accurate at the time of publication. You can find updated information on our website.

© Flinders University 2019

flinders.edu.au/flinders-village

CRICOS Provider Number: 00114A

June 2019 – v.2